

# new

# balance

**Team 17**Nathalia, Matt, Eric, Shresth, Wilson



# **OUR TEAM**



Nathalia Lewis



| Eric Rajaratnam



Shresth Jain

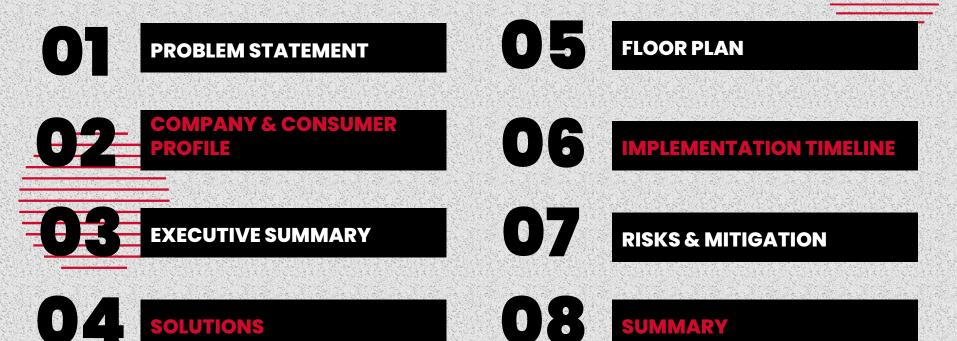


**Wilson Guan** 



**Matt Tucker** 

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#### PROBLEM STATEMENT

New Balance must apply business practices to modernize their in-store space and employ tactics to decrease instore area, all while enhancing the overall customer experience

# **COMPANY PROFILE**

- Founded in 1906 Boston, Massachusetts
- 2022 revenue of \$5.3 billion
- CEO: Joe Preston, +25 years at N.B.
- 4th largest footwear brand in the US
- Sells footwear and apparel worldwide over 120 countries
- 10 million followers across various platforms
- The only major company in the USA to assemble 4 million+ shoes per year



## **CONSUMER PROFILE**



Older, more brand loyal, tactile customers, requiring personalized attention and service



Younger, and tech savvy, prioritizing instant gratification and exclusivity

# DEMO PSYCHO BEHAVIOURAL GRAPHICS



#### In-person

- Older: higher-value purchases (more disposable income)
- Brand loyal
- Requires needing a sales assistant for questions
- Longer buying decision



#### Digital

- Younger: more frequent purchases (trendy)
- More pricesensitive (looking for deals)
- Requires less faceto-face interaction

## **EXECUTIVE SUMMARY**



Reducing in-store inventory can lead to cost savings and increased store space.



# DIGITIZED CHECK OUT

iPads and kiosks will be a tool used to digitize and optimize the customer experience.



# AUGMENTED REALITY (AR)

AR is utilized by customers to experiment with products and share their experiences on social media.



An interactive outdoor running simulator can improve customer engagement



# REDESIGNED FLOOR PLAN

Loop floor plan creates a natural flow of foot traffic, exposing customers to a variety of products along the way.

# REDUCE STORE INVENTORY

Customers order in store and products are delivered to their home at a discount. In-store inventory is limited for fitting tests or purchases made in-store at regular prices.



# IMPROVED INVENTORY MANAGEMENT

Avoid the costs and risks associated with excess inventory or slow-moving stock.



#### **REDUCED THEFT**

Reduced risk of theft or damage to products.



# INCREASED FLEXIBILITY

More easily adjust inventory to match customer demand and trends



#### **SPACE SAVINGS**

More efficient use of floor space can be used for interactive product displays.

## DIGITIZED CHECKOUT



INCREASED CONVENIENCE

REDUCED COSTS

INCREASED SALES

IMPROVED ACCURACY





iPads and kiosks will be used to digitize and optimize the customer experience.

# **AUGMENTED REALITY**



"Wanna Kicks" is an application that allows users to try on the latest heat on their feet through AR.

# **OUTDOOR RUNNING SIMULATOR**

Footage is synchronized with the intensity and pace of the treadmill, allowing users to simulate climbing hills and descending mountain passes as the incline or resistance automatically adjusts.





# AN IMAGE IS WORTH A THOUSAND WORDS

SO WHY NOT MAKE A VIDEO?

# King Of The North.

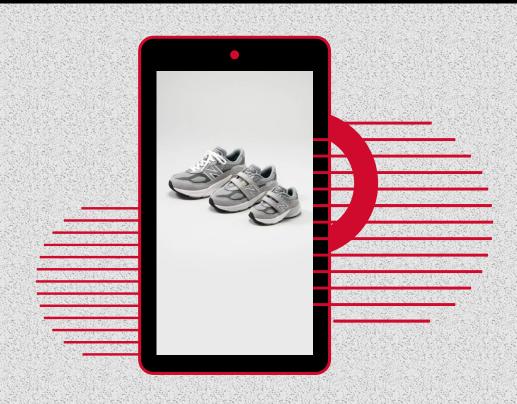




## REMOVE LARGE DISPLAYS

Remove larger displays for interactive ones

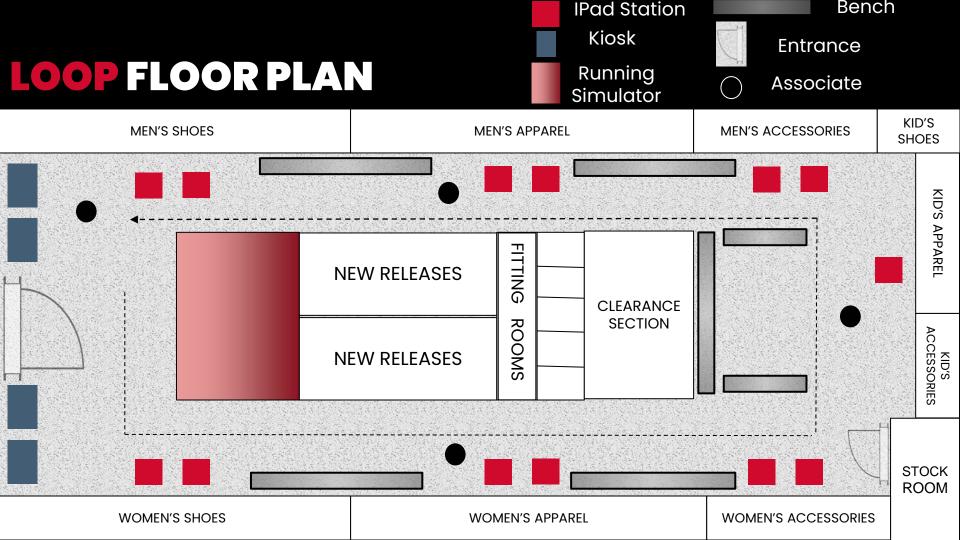
Digitalize customer interactions and experience by redesigning physical stores and implementing self-checkout kiosks in cities with highest sales.



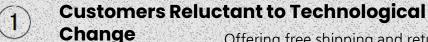
# **IMPLEMENTATION TIMELINE**



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#### **RISKS & MITIGATION**



Ability to Mitigate

Offering free shipping and returns paired with a seamless omnichannel experience can provide customers with a convenient and personalized shopping experience.



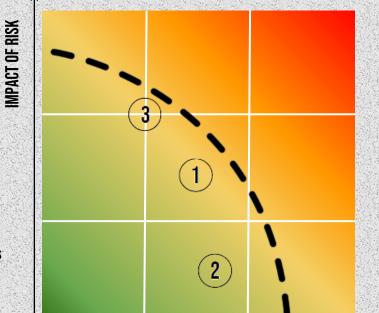
Ability to Mitigate

Offering incentives for customers who refer others to New Balance can increase brand awareness and attract new customers.

#### Costs of Maintaining Multiple Sales Channels

Ability to Mitigate

A centralized inventory management system will help the store to optimize inventory levels across all channels, reduce the risk of stockouts, and improve the customer experience.



LIKELIHOOD OF RISK

# **SUMMARY**



#### **Assess KPIs**



**Customer Retention** 



Inventory Turnover



**Profitability** 



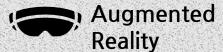
### **Implement Plan**



Outdoor Running Simulator



**Self Checkouts** 





#### **Result of Action**



Omnichannel experience



Inventory Reduction



In-store floor Redsign